Our goal in this class is to give you the best possible learning experience about Operations Research. We want you to feel free to come consult us when you have problems with the material or concern about practical aspects of the class. However, given the large number of students in the class, it is not possible for us to allow students to stop by our offices at any time in an unstructured fashion. You can receive help in one of the following ways:

**During class:** The best moment to ask a question about something you do not understand is probably during the class. If you experience a problem, it is likely that other students experience the same problem too. However, if you do not feel comfortable asking questions in front of other students, you should consider one of the following three options.

**Office hours:** The instructor and the TA will have office hours throughout the week. You can stop by anytime during these hours.

**E-mail:** Very often, the questions you have are brief and do not require very long answers. If this is the case, you can send your questions by E-mail (copy both instructor and TA), clearly mentioning in the header that it is a question regarding ESI4312.

**Appointments:** If it is not possible for you to come to office hours, you can schedule an appointment with the instructor or the TA. These appointments have to be arranged by E-mail. Include in your E-mail a list of time slots throughout the week that are convenient for you. The more flexible the time slots you give, the quicker you will receive help. If you do not have a preference for who will help you, I suggest you send a single request E-mail to both instructor and TA. Please be aware that we will not make an appointment outside of regular work days/hours. You should take advantage of these four options fully. They should give you enough flexibility to get help when you need it. Please do not stop by the instructor’s or the TA’s office unannounced. Also, you should not call the instructor or the TA at home. We will not answer any questions (even short) in such situation. Finally when you come to office hours or to an appointment, you should come prepared. You should have a list of specific problems you would like the instructor or the TA to answer. Be ready to ask your questions instead of trying to locate them in the book. You should never approach a TA with “I do not understand anything”. Make sure to find out first what you do not understand before you come to see the instructor or the TA.

**Course Description**
Introduces optimization modeling, algorithms, and software to aid in the analysis and solution of decision-making problems.
Course Pre-Requisites / Co-Requisites
Matrix and Numerical Methods (ESI 4327C) is a prerequisite for Operations Research 1. To be successful in this class, you need to have a knowledge of basic programming techniques, linear algebra (linear independence, solving systems of equations, basic matrix algebra, eigenvalues and eigenvectors) and a working knowledge of differential calculus.

Relation to Program Outcomes (ABET):

<table>
<thead>
<tr>
<th>Outcome</th>
<th>Coverage*</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Apply knowledge</td>
<td>Medium</td>
</tr>
<tr>
<td>b1. Conduct experiments</td>
<td></td>
</tr>
<tr>
<td>b2. Statistical design of experiments</td>
<td></td>
</tr>
<tr>
<td>c. Design</td>
<td></td>
</tr>
<tr>
<td>d. Function on teams</td>
<td></td>
</tr>
<tr>
<td>e. Solve problems</td>
<td>High</td>
</tr>
<tr>
<td>f. Professional and ethical responsibility</td>
<td></td>
</tr>
<tr>
<td>g. Communicate</td>
<td></td>
</tr>
<tr>
<td>h1. Economic impact</td>
<td></td>
</tr>
<tr>
<td>h2. Global, societal, and environmental impact</td>
<td></td>
</tr>
<tr>
<td>i. Lifelong learning</td>
<td></td>
</tr>
<tr>
<td>j. Contemporary issues</td>
<td></td>
</tr>
<tr>
<td>k. Techniques, skills, and tools for degree program</td>
<td>High</td>
</tr>
</tbody>
</table>

*Coverage is given as high, medium, or low. An empty box indicates that this outcome is not part of the course.

Course Objectives
The two Operations Research courses in ISE seek to introduce students to models commonly used in the analysis of complex decision-making problems. In OR1, we will learn how a variety of deterministic models in Operations Research can be used and applied to solve practical problems. Stochastic models are covered in OR2. Specifically, upon completion of this course (OR1), you will be able to:
1. Formulate a real-world problem as a mathematical programming model
2. Implement and solve the model in GAMS
3. Understand the theoretical workings of the simplex method for linear programming and perform iterations of it by hand
4. Understand the relationship between a linear program and its dual, including strong duality and complementary slackness
5. Perform sensitivity analysis to determine the direction and magnitude of change of a model’s optimal solution as the data change
6. Solve specialized linear programming problems like the transportation and assignment problems
7. Solve network models like the shortest path, minimum spanning tree, and maximum flow problems
8. Understand the applications of, basic methods for, and challenges in integer programming

These are lofty goals. To be successful in this class, you will need to invest a lot of your time and be ready to carry a lot of work. It is important that you do so as the techniques you will learn here are essential to understand many other classes in the IE curriculum.

Materials and Supply Fees
No fees.
**Required Textbooks and Software**


**Software:** GAMS is an algebraic modeling language that we will use for the class. A student demo version of GAMS can be downloaded directly from the GAMS website at http://www.gams.com/download/. Although this version handles only small-size problems, it will be sufficient for the models we study in this class.

The textbook is not considered only as a reference for what is taught in class but also as a complement for the material presented in class. In particular, topics will be taught in class that are not covered in the book and you will be asked to read sections of the book that supplement the material covered in class.

**Recommended Materials**


**Online Resources**

Most of the material for this class will be available on E-learning. It is therefore crucial that you know how to efficiently use E-learning.

**Using E-learning:** Most of the relevant class material will be found in the Resources folder. In particular, there are 5 categories in this folder. Most of them are self-explanatory.

1. **GAMS:** Examples of GAMS codes for the models presented in class.
2. **General Info:** Contains the syllabus for this class.
3. **Homework:** Contains the statements, and solutions to the homework assignments.
4. **Exams:** Contains information relative to the quizzes, the midterms and the final. This includes the rules that will be enforced during the exams as well as the material that will be tested.
5. **Project:** Contains material that are related to the project.

There are also three tools that you will find handy to use.

1. **Announcements:** Will contain time-sensitive important reminders or clarifications about the class.
2. **Mail:** Allows you to send e-mail to the instructor/TA and/or to other students of the class. It is very easy to use, and it is the preferred way to communicate with the instructor (please remember to always cc our regular e-mail addresses).
3. **Grades:** Contains the grades you obtained for the class so far. If you observe a discrepancy between the grade you got on paper and the grade given in E-learning, you should directly contact the TA. Also contact the TA if you have no grade on E-learning for an assignment that was returned to you.

**Class communication:** All communications relative to the course will be made on E-learning. When possible, these announcements will be reiterated in class. Students are therefore responsible to check E-learning regularly for possible updates.

**Course Schedule**

Week 1: Class logistics, Introduction to Modeling with Linear Programming, **Quiz 1**

Week 2: Graphical Solution of Linear Programming, **Quiz 2**

Week 3: Mathematical Modeling, **Quiz 3**

Week 4: Mathematical Modeling, **Quiz 4**

Week 5: Simplex Method

Week 6: Simplex Method, **Quiz 5**
Week 7: Duality Theory and Sensitivity Analysis
Week 8: Duality Theory and Sensitivity Analysis, Quiz 6
Week 9: Transportation Problems, Midterm Exam
Week 10: Transportation Problems, Quiz 7
Week 11: Network Problem
Week 12: Network Problem, Quiz 8
Week 13: Integer Programming
Week 14: Integer Programming, Quiz 9
Week 15: Project Presentation
Week 16: Project Presentation, Quiz 10

**Attendance Policy, Class Expectations, and Make-Up Policy**

I will make every effort to maintain an atmosphere in the class that is conducive to learning.

**Noise:** To ensure a classroom environment conducive to success for everyone, please turn off cell phones before class starts. I will not tolerate talking during the class. Repeating offenders will be asked to leave the classroom.

**Disruptions:** Please make an effort to arrive to class on time. If you must enter the classroom late, be considerate and be as quiet as possible. Refrain from leaving early. If you need to do so, be as quiet as possible. I will not tolerate students sleeping in the class, being disruptive or working on something different from the class.

**Participation:** Although you will not receive credit for it, participation in class is highly recommended. It will make the learning experience better and more enjoyable for everybody. Examples of a positive contribution to the class include asking questions that clarify any confusion you might be experiencing, constructively challenging the assumptions of a model, communicating your opinion about an open problem or sharing your personal experience. Examples of a negative contribution to the class include trying to slow down the class with irrelevant questions or making other students feel “stupid”.

Individuals whose behavior is detrimental to a good class atmosphere will be notified. Persistent disruptive behavior will result in grade deductions.

Make-up exams will only be given under two circumstances. The first is if you are involved in an official school trip (needs to be documented) at the time the exam is scheduled. The second is that you have another exam scheduled at this time. In both of these cases students should contact the instructor at least 2 weeks prior to the exam so that an alternate exam schedule can be found. Make-up exams will typically take place before the regular exam is given and will be different.

Students missing exams for unpredictable family or medical reasons (provided they are valid and documented), you will need to contact the instructor to evaluate whether you should pursue the class further or receive an incomplete. If you miss an exam for any invalid reason or if you do not provide satisfactory supporting documentation for the valid reason you invoke, you will receive an E.

Excused absences are consistent with university policies in the undergraduate catalog (https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx) and require appropriate documentation.

**Evaluation of Grades**
<table>
<thead>
<tr>
<th>Assignment</th>
<th>Total Points</th>
<th>Percentage of Final Grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>Homework Sets (6)</td>
<td>100 each</td>
<td>20%</td>
</tr>
<tr>
<td>Quizzes (10)</td>
<td>100 each</td>
<td>10%</td>
</tr>
<tr>
<td>Midterm Exams</td>
<td>100 each</td>
<td>20%</td>
</tr>
<tr>
<td>Final Exam</td>
<td>100</td>
<td>30%</td>
</tr>
<tr>
<td>Project</td>
<td>100</td>
<td>20%</td>
</tr>
</tbody>
</table>

100%

Your performance in these five evaluation categories will primarily determine your grade in the class. Note that the only adjustments to these marks will come from possible grade deductions for disruptive behavior. I do not hand out extra projects/homework to help students that do poorly on the tests boost their grades. Such projects/homework are unfair to the rest of the class. Do not ask.

**Homework:**

Six Homework will be given during the course of the semester. The tentative deadline for the homework is as following:

1. Thursday September 5th 2019, at the beginning of class.
2. Thursday September 19th, 2019, at the beginning of class.
3. Thursday October 3rd, 2019, at the beginning of class.
4. Thursday October 17th, 2019, at the beginning of class.
5. Thursday November 14th, 2019, at the beginning of class.
6. Tuesday Dec 3rd, 2019, at the beginning of class.

You will receive solutions to all homework. There will be no make-ups for them. The lowest homework grade will be dropped. Homework will test all material covered since the homework. Questions will cover all aspects of the class: they might, for instance, ask you to show that you understand theoretical derivations given in class, that you can build simple models, that you understand solution concepts, that you can model with GAMS. The submission will consist of GAMS files, if applicable, and a Word document with your answers. You will submit your files online through Canvas unless otherwise specified. It will be assigned one week before its due date. Any submissions after the due dates will not be accepted.

**Quizzes:**

Ten quizzes will be given during the course of the semester to test concepts that thought in the previous class or week (except for first and last quiz which will be about general information of the course). The quizzes will be online and in multiple choice format. Quizzes will typically be 15 minutes long on Tuesdays. There will be no make-up quizzes.

**Midterm and Final Exam:**

There will be a midterm exam and a final exam. The midterm will be held on (tentative dates) Tuesday October 15th, 2019, during regular class hours.

You will typically need all the time you have to complete your test so be there on time. The exam will start and finish exactly on time. Nobody will be allowed in the exam room to start his/her test after the first student to return his copy has left the exam room (for obvious cheating possibilities). For this reason, I require that every student stay in the exam room at least 15 minutes, even if he/she cannot answer any of the questions. Graded midterm should be returned to you within a week of the exam date.
Midterm questions might contain GAMS questions that will verify that you know how to write codes that respect the syntax of the GAMS modeling language, modeling problems that will verify that you can convert world problems into quantitative models, solution methodologies problems that will verify that you know the theoretical class material well, and common sense/analysis problems that verify how well you can make sense of solutions you get from models. There might also be hard bonus problems that you should not try unless you are finished with the rest of the exam. The final will be cumulative, although most of the questions will be drawn from the latter part of the class.

You are not allowed to use your textbooks or any published material during the exam. You are not allowed to use notes or calculators either. You are not allowed to use portable CD players, cell phones, PDAs, etc. during the exam. You will be asked to show your UF ID.

**Project:**
The term project is devised to make students utilize their knowledge of this course to solve real-world problems. The types of projects will be left up to the student teams. All teams will present their findings in 15 minutes. All student and instructor will evaluate the team. The final report should be comprehensive (maximum 10 page), should describe methods used, and should show and illustrate the improvements and the final solution. The deadline for the report will on December 13th (final exam). A detail written procedure will be provided at the time of team member formation (maximum 3 people).

**Grading Policy**
You will receive numerical grades for your quizzes and exams. The final grade will be determined primarily by your overall score, as specified in the table below. The break between “C” and “C-“ will be set at 70% of the total score. Letter grades will be monotonic in the total course scores. Break points might change depending on the average and the curve. Your grade will be solely based on your performance in the course and not on outside factors such as your wish to graduate this semester or the possibility of losing a scholarship.

A “C-“ will not be a qualifying grade for critical tracking courses. In order to graduate, students must have an overall GPA and an upper-division GPA of 2.0 or better (\( \text{C} \) or better). Note: a "C-" average is equivalent to a GPA of 1.67, and therefore, it does not satisfy this graduation requirement. For more information on grades and grading policies, please visit: [https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx](https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx)

The following is given as an example only.

<table>
<thead>
<tr>
<th>Percent</th>
<th>Grade</th>
<th>Grade Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>90.0 - 100.0</td>
<td>A</td>
<td>4.00</td>
</tr>
<tr>
<td>87.0 - 89.9</td>
<td>A-</td>
<td>3.67</td>
</tr>
<tr>
<td>84.0 - 86.9</td>
<td>B+</td>
<td>3.33</td>
</tr>
<tr>
<td>81.0 - 83.9</td>
<td>B</td>
<td>3.00</td>
</tr>
<tr>
<td>78.0 - 80.9</td>
<td>B-</td>
<td>2.67</td>
</tr>
<tr>
<td>75.0 - 79.9</td>
<td>C+</td>
<td>2.33</td>
</tr>
<tr>
<td>72.0 - 74.9</td>
<td>C</td>
<td>2.00</td>
</tr>
<tr>
<td>69.0 - 71.9</td>
<td>C-</td>
<td>1.67</td>
</tr>
<tr>
<td>66.0 - 68.9</td>
<td>D+</td>
<td>1.33</td>
</tr>
<tr>
<td>63.0 - 65.9</td>
<td>D</td>
<td>1.00</td>
</tr>
<tr>
<td>60.0 - 62.9</td>
<td>D-</td>
<td>0.67</td>
</tr>
<tr>
<td>0 - 59.9</td>
<td>E</td>
<td>0.00</td>
</tr>
</tbody>
</table>
All of your papers will be graded according to a scheme that is pre-determined by the instructor. You have the right to request a re-grade of any of your papers. However, you should be aware that there is a procedure and a timeline for re-grades to be considered.

**Students Requiring Accommodations**
Students with disabilities requesting accommodations should first register with the Disability Resource Center (352-392-8565, [https://www.dso.ufl.edu/drc](https://www.dso.ufl.edu/drc)) by providing appropriate documentation. Once registered, students will receive an accommodation letter which must be presented to the instructor when requesting accommodation. Students with disabilities should follow this procedure as early as possible in the semester.

**Course Evaluation**
Students are expected to provide feedback on the quality of instruction in this course by completing online evaluations at [https://evaluations.ufl.edu/evals](https://evaluations.ufl.edu/evals). Evaluations are typically open during the last two or three weeks of the semester, but students will be given specific times when they are open. Summary results of these assessments are available to students at [https://evaluations.ufl.edu/results/](https://evaluations.ufl.edu/results/).

**University Honesty Policy**
UF students are bound by The Honor Pledge which states, “We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honor and integrity by abiding by the Honor Code. On all work submitted for credit by students at the University of Florida, the following pledge is either required or implied: “On my honor, I have neither given nor received unauthorized aid in doing this assignment.” The Honor Code ([https://www.dso.ufl.edu/sccr/process/student-conduct-honor-code/](https://www.dso.ufl.edu/sccr/process/student-conduct-honor-code/)) specifies a number of behaviors that are in violation of this code and the possible sanctions. Furthermore, you are obligated to report any condition that facilitates academic misconduct to appropriate personnel. If you have any questions or concerns, please consult with the instructor or TAs in this class.

**Software Use**
All faculty, staff, and students of the University are required and expected to obey the laws and legal agreements governing software use. Failure to do so can lead to monetary damages and/or criminal penalties for the individual violator. Because such violations are also against University policies and rules, disciplinary action will be taken as appropriate. We, the members of the University of Florida community, pledge to uphold ourselves and our peers to the highest standards of honesty and integrity.

**Student Privacy**
There are federal laws protecting your privacy with regards to grades earned in courses and on individual assignments. For more information, please see: [http://registrar.ufl.edu/catalog0910/policies/regulationferpa.html](http://registrar.ufl.edu/catalog0910/policies/regulationferpa.html)
Campus Resources:

Health and Wellness

U Matter, We Care:
If you or a friend is in distress, please contact umatter@ufl.edu or 352 392-1575 so that a team member can reach out to the student.

Counseling and Wellness Center: http://www.counseling.ufl.edu/cwc, and 392-1575; and the University Police Department: 392-1111 or 9-1-1 for emergencies.

Sexual Assault Recovery Services (SARS)
Student Health Care Center, 392-1161.

University Police Department at 392-1111 (or 9-1-1 for emergencies), or http://www.police.ufl.edu/.

Academic Resources

E-learning technical support, 352-392-4357 (select option 2) or e-mail to Learning-support@ufl.edu. https://lss.at.ufl.edu/help.shtml.


Library Support, http://cms.uflib.ufl.edu/ask. Various ways to receive assistance with respect to using the libraries or finding resources.

Teaching Center, Broward Hall, 392-2010 or 392-6420. General study skills and tutoring. https://teachingcenter.ufl.edu/.

